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2. Sturpose

ACCESSION NO PO REGISTR The 90th Division as judged

- b. Actions during baptism of fire
- c. Seizure of Hill 122
- d. Failure at the "island"
- 4. Method of investigation
- 5. Leadership within the 90th Division
 - a. As judged from without
 - b. As judged from within
- 6. Training within the 90th Division
 - a. As judged from without
 - b. As judged from within
- 7. Accomplishments of the 90th Division
 - a. As judged from without
 - b. As judged from within
- 8. Summary and conclusion

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Each person has a personality, one which is portrayed to all but one which is interpreted in many different ways. An individual's personality is portrayed as the individual sees himself, as those closest to him see him, as those who stand off a distance see him, and as those who hear about him picture him. Just as each person has a personality, so does each organization. An organization's personality, likewise, is seen in many different ways. To the individual who works at the lowest level of an organization he sees the organization's personality in a much different light than does the commander, each successive commander in the chain of command, and the historian. Each person judges an organization's personality on what he has done, seen, read, or been told.

Before judgement is passed on the actions of any unit, one should be careful to examine those actions as seen by the doer, the observer, the reporter, the reader, and the teller. However, many times judgements are formulated and actions taken when insufficient evidence or information to make the proper decision has been made available or has been sought. As commanders or potential commanders, each officer in the United States Army must insure that before judgement is passed on any individual, unit or activity, all sides of the story must be heard and evaluated properly. As a means to illustrate this the actions of the 90th Infantry Division, and the interpretation of these actions from several conflicting points of view, will be presented.

The 90th Infantry Division is used at the United States Army
Command and General Staff College as one of the teaching vehicles
for leadership instruction. The college portrays the 90th Infantry
Division as a "problem division" during its initial combat operations
in World War II. (12: p. 6-1.) Chapter 6 of RB 22-1 leads one to
believe that during its first six weeks in combat, among other
serious difficiencies, the 90th Division suffered from lack of

leadership by subordinate leaders and commanders and lack of proper training; and as a consequence, failed in its first three operations.

It is not the intention of the author to be critical of the instructional material from the United States Army Command and General Staff College. The sole purpose of this study is to support the thesis that reports alone are a poor judge of performance and that for a true evaluation checks must be made from within as well as from without.

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On 10 June 1944, the 90th Division, as part of VII Corps, was committed through the 82d Airborne Division to seize the line of the Douve between Terre-de-Beauval and St. Sauveur-le-Vicomte. (Appendix 1.) The northern portion of the division objective was assigned to the 357th Infantry attacking from the west of la Fiore. The 358th Infantry was to attack toward Picauville to St. Sauveur-le-Vicomte. The 357th Infantry reached le Motey by the end of the day while the 358th Infantry advanced a few hundred yeards west of Picauville. The following day the 357th Infantry was fighting in the vicinity of les Landes while the 358th Infantry had encircled Pont 1'Abbe. On the 12th of June the 359th Infantry was committed between 357th and 358th and assigned an objective along the Douve in the center of the division zone. By 13 June the 90th Division had established a line from Gourbesville to Pont 1*Abbe. On that date the division commander and two regimental commanders were relieved. The Corps commander for want of speed then decided to change his scheme of maneuver. The attack to the West was taken over by the 9th Division and the 82d Airborne Division. (9: pp. 401-403.)

On the 13th of July thought was given to the relief of the new division commander of the 90th Division. (6: pp. 332-333.) The mission assigned to the 90th Division for its second major operation was a coordinated attack to the southwest to seize Mont Castre. The division attacked with the 359th Infantry attacking through the

hedgerows to the slope of Mont Castre to meet the 79th Division south of La Haye-de-Puits. The 358th Infantry attacked on the left to force the corridor between Mont Castre and the Prairies. Once on the high ground the 357th Infantry would be committed to the corps objective. (Appendix 2.) The attack jumped off on 3 July. By the end of the day the division advanced less than a mile at a cost of over 600 casualties. 13 July found the division on Hill 122, but at the price of two companies having been cut off, and an overall casualty rate of 2,000. (3: pp. 64-70.)

The 90th Division's third operation for the described period was ordered as a "stepping-stone" to facilitate breakout and pursuit across France. The mission assigned to the division was to seize the "island" of St. Germain-sur-Seves. (Appendix 3.) This mission was assigned to the 358th Infantry. On 22 July the 358th Infantry attacked with two battalions abreast to seize the "island." By the end of the day only one battalion plus one company was successful in crossing the Seve; and the attack stalled short of the objective. The following morning the battalion on the "island" surrendered. A week following this operation the division commander was relieved.

(3: pp. 202-204.)

In order that proper comparisons and evaluations may be made of the 90th Division's personality, the division's first three major undertakings in combat are examined, in part, as expressed by historians, commanders at higher echelons, regimental commanders, a company grade officer, and two enlisted men.

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As previously stated, it appears that on the surface the quality of leadership of the subordinate leaders was inept. From the Office of the Chief of Military History indications of this may be found in a training report which reflects that with the rapid expansion of the Army in 1942 there was a dearth of competent regimental and battalion commanders. Also reflected was that junior and noncommissioned

officers provided uncertain leadership. (11: p. 459.) During its first taste of combat, two regimental commanders were relieved, as well as the division commander. Following the Mont Castre operation it was concluded that "Some subordinate commanders still lacked the power of vigorous direction. Too many officers were overly wary of counterattack." (3: p. 72.) The action reports of the St. Germain-sur-Seves operation relate that a battalion commander was relieved, and also indicate lack of positive leadership at battalion and company level. (3: pp. 202-204.)

In the eyes of General Omar Bradley, the Commanding General 1st US Army, the 90th Division was observed as lacking in leadership at the lower echelons during its first six weeks of combat. Following the division's first operation, when describing the actions which led to the relief of the division commander, General Bradley had this to say of the subordinate commanders, "....his the relieved division commander legacy included too many inept subordinate commanders. . . . " (6: p. 296) General Bradley alluded to the same problem following the attack on Mont Castre by writing, "Landrum the division commander has cleaned house but not thoroughly enough." (6: p. 297.) Again, General Bradley expressed grave dissatisfaction with the subordinate commanders of the 90th Division upon the conclusion of the attack on St. Germain-sur-Seves. Upon assigning the third commanding general to the division in a six week period, Gen. Bradley directed that the new division commander was to provide a list of those officers who warranted relief. Two days later, 16 field officers were relieved according to the 1st US Army commander. (12: p. 6-4.)

At this point it is clearly indicated that the judgements passed on the quality of the division's subordinate commanders were realistic. But a check with personnel who served with the division paints a much different picture.

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A former regimental commander, Colonel J. H. Rustemeyer, who trained with the division prior to its departure overseas, has said that the division experienced the normal "growing pains" of all divisions which were activated during the war. There was a degree of personnel turbulence created by the loss of noncommissioned officers who left the unit to attend OCS. But, as those noncommissioned officers left, personnel who were deemed best qualified would fill the vacancy and be developed into leaders. One major problem that existed, which affected the command as a whole, was that similar to this regimental commander, the division commander who trained the division did not deploy overseas with the division. Also, there was a degree of instability in the field grade officer ranks. However, this did not detract from the command's readiness. (14: pp. 1-2.)

Another former regimental commander, Maj. Gen. G. B. Barth, who served with the division during June and July, 1944, relates that the division, like all other divisions, experienced some lack of leadership by subordinates, particularly when first committed to combat. He stated that in training attempts were made to insure that the best qualified personnel were selected to be the leaders. The real test came in battle. Where a leader or leaders failed, invariably someone would rise to the occasion and take command. Some of the best leaders at the lowest levels of command sprang from unknowns who possessed this fine quality of leading. (1: pp. 1-2.)

At the conclusion of the division's third operation, it was stated that 16 field officers were relieved as a measure to get the division on its feet. Actually, only two field grade officers were relieved and none of them were battalion or regimental commanders. The remainder were company grade officers. Noteworthy to mention is Gen. Barth's expression that the successes achieved immediately following the division's third operation were attained with the commanders and leaders that were present at the time the second division commander was relieved. (1: pp. 1-6.)

An enlisted man, Neal Rodriguez, who served with the division throughout its operation in Europe had this to say about the quality of its leaders, "One thing that accounted for good morale was that our leaders were out in front with the troops. This may be one reason why we lost so many leaders." (13: pp. 1-2.) This is supported to some extent by a comparison of decorations which were awarded for meritorious action during June and July, 1944. From one battalion, of the ten men to earn Distinguished Service Cross Awards, five were officers and one was a noncommissioned officer. (2: pp. 75-85.)

While the subordinate leaders displayed the impression of ineptness during the division's indoctrination to combat, it should be acknowledged that any unit or command exposed to fire for the first time will find leaders who fail to carry their share of responsibility. Certainly this was true of the 90th Division. However, following its initial baptism of combat, the subordinate leaders of the division, with a few exceptions, can not be credited with failing to do their duties. With the relief of its commander and two regimental commanders during its initial operation, too much attention may have been focused on the 90th Division so that, as a result of subsequent shortcomings on the part of a few, the division may have been overly criticized as a whole when this was not warranted.

69

Another "personality indicator" of the 90th Division is whether or not it was properly trained. Because of its performance of mid-June, 1944, in an unpublished letter to General Marshall, dated 5 July 1944, General Eisenhower judged that the division had not been "properly brought up," and that it was "less well prepared for battle than almost any other." (5: p. 100.) On the other hand, Gen. Bradley alluded to the fact that he must have been satisfied with the division's combat readiness prior to D-day. He has written that the reason he allowed the 90th Division to go into battle under the command of the leader who brought the division to England was that "his

performance during those two brief months in England convinced me that he warranted a fair tryout as a division commander." (6: p. 296.)

The 90th Division was reactivated in April, 1942. For over two years it prepared for combat. In early 1943, it took part in maneuvers in Louisiana where it maneuvered against the 77th Division, (16: p. 18.) and in September, 1943, it commenced a three month desert training period in Arizona and California where it was pitted against the 93rd Division in a "two-sided" maneuver. (10: pp. 1-2.) Of the 64 Infantry divisions trained in the United States, only 13 has the opportunity to conduct training in the California-Arizona Maneuver Area. (11: p. 470.) A training report dated 12 April 1943, filed in the office of the Chief of Military History, Department of the Army, reflects that the division at one time was experiencing difficulty in obtaining ammunition for both artillery and infantry. (11: p. 464.) A check with a regimental commander who participated in training the division revealed that he knew of no shortage of ammunition and received as much as his units could use. (14: p. 2.)

The training status of the division as seen by members of the division reflects favorably.

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Col. Rustemeyer indicated that the division was well trained, and that as far as his regiment was concerned, his proof that he had trained it well was exemplified on two occasions following the war. At a 1954 regimental convention, his entrance into the convention hall was announced with a comment by one of the attendees that "here was the man who saved our lives." And, as late as Christmas, 1965, he received a letter from his former regimental S-2 who wrote:

". . . . Over the past several years I have visited many of your 358th Infantry officers, and the respect we have for you has grown with the years.

"You made us do things properly and would not stand for any sloppy, unorganized work."

"I am sure all of us are better off in civilian life because of the wonderful lessons you taught us."

Similar comments appear in 8 letters from correspondents who took time from battle in August and September, 1944, to express their gratitude to Colonel Rustemeyer. (14: p. 4.)

General Barth was of the opinion that the division was no worse or better trained for combat than any other division. His observation was based on what he learned of the division after he joined it in Europe. The only major shortcoming which he could detect was that the division did not conduct training in hedgerow fighting while in England. This, he stated, was a shortcoming of all divisions and provisions should have been made for it as there were plenty of hedgerows in England available for training. (1: pp. 1-2.)

The opinion that the division was well trained prior to combat is further supported by the comments of a company grade officer,

Jim Clark, who had been with the division from its activation through the termination of the war. (7: p.1.) One enlisted man indicated that the quality of the training he received in the 90th Division far exceeded that which he had received during his basic training.

(13: p. 1.) Another enlisted man reaffirmed that he was well prepared for combat, and further stated that he recalled having received training in hedgerow fighting while in England. (15: p. 1.)

With two years of training under its belt, it is indicated that the 90th Division was adequately trained for combat, with the exception of hedgerow training, possibly. Because of the opportunity to train both in Louisiana and in the California-Arizona Maneuver Areas, it is conceivable that the division may have been better prepared for combat than the majority of other divisions who were not afforded these opportunities.

The last item selected to assist in determining the 90th Division's personality is to look at what it accomplished during June and July, 1944.

7 a

baptism of fire, the 82d Airborne parried with the 91st (German)
Division for control of the west bank of the Moderet River. By the
time control was gained, the 82d Airborne Division had committed
five battalions, one of which was reinforced with a fourth rifle
company. (9: pp. 396-401.) When the 90th Division was committed
on 10 June, it passed through the 82d Airborne Division and fought
with only two of its assigned regiments. The 359th Infantry had been
attached to the 4th Division. On 12 June the 359th joined its parent
organization. On 13 June, General Collins, the VII Corps commander,
called the operation to a halt. The following day General Collins
continued the attack by passing both the 82d Airborne Division and the
9th Division through 90th Division to seize the objectives assigned
to that one division. On 16 June, the objectives were taken.
(8: p. 58.)

(o. p. 30

75

The 90th Division's actions during this operation have been omnitted. The 90th Division Operation Memorandum was critical of the division's performance and pointed out that "training lessons had not been properly applied." (9: p. 402.)

Before discussion of the division's accomplishments or lack thereof during the Mont Castre operation, a description of Hill 122 is necessary. Hill 122 can best be described as it affected the 90th Division operations in June, 1944.

"At no time since the landings on UTAH Beach had the invaders been free of the watchful eye of the enemy.
... Eighteen kilometers to the south was Hill 122, Mont Castre. From the observation post the Germans were able to observe almost at will with practically unlimited visibility." (10: p. 9.)

Jim Clark described Hill 122 as possessing overwhelming fields of fire and providing excellent observation to the UTAH Beachhead.

(7: p. 2.)

Again, the 90th Division failed to reach its final objective at Mont Castre, mainly because the losses sustained during the fighting in June, and in capturing Hill 122, left the division too weak to continue the attack. What had the division accomplished with the seizure of Hill 122? "It tied down and destroyed the greater part of two enemy divisions, forced the commitment of the immediate reserves of the opposing corps, and made necessary the hurried dispatch to la Haye du Puits of army reserves. Despite rugged opposition fought at close range, the 90th Division advanced seven miles in twelve days, a normal gain in the battle of the hedgerows, but an outstanding achievement considering the opposition and the terrain." (5: p. 101.)

It was during the seizure of Hill 122 that the 3d Battalion, 357th Inf. earned the Distinguished Unit Citation. (2: p. 87.)

The final action under examination is the ill-fated attack of St. Germain-sur-Seves. Without a doubt, this operation was a failure. It has often been stated that a small part of a unit is representative of the whole. In many respects that is correct. But for all practical purposes, this operation was a regimental operation which, in the long run, can be credited to the failure on the part of only one of the division's battalions. The day prior to the attack, a regiment of the \$2.4 Division was assigned a similar mission and failed. Its failure was caused by many of the reasons that the "island" operation failed. (4: pp. 73-75.) Yet, little is heard or recorded of the \$3.4 Division's action. The appalling fact that two companies were surrendered during the "island" operation is the reason for such severe criticism.

The accomplishments of the 90th Division during June and July, 1944, should not be measured by whether or not it accomplished the mission, but rather what was accomplished. Is success to be measured by kilometers gained regardless of enemy strength, or should it be measured in terms of what obstacles were overcome? The division's

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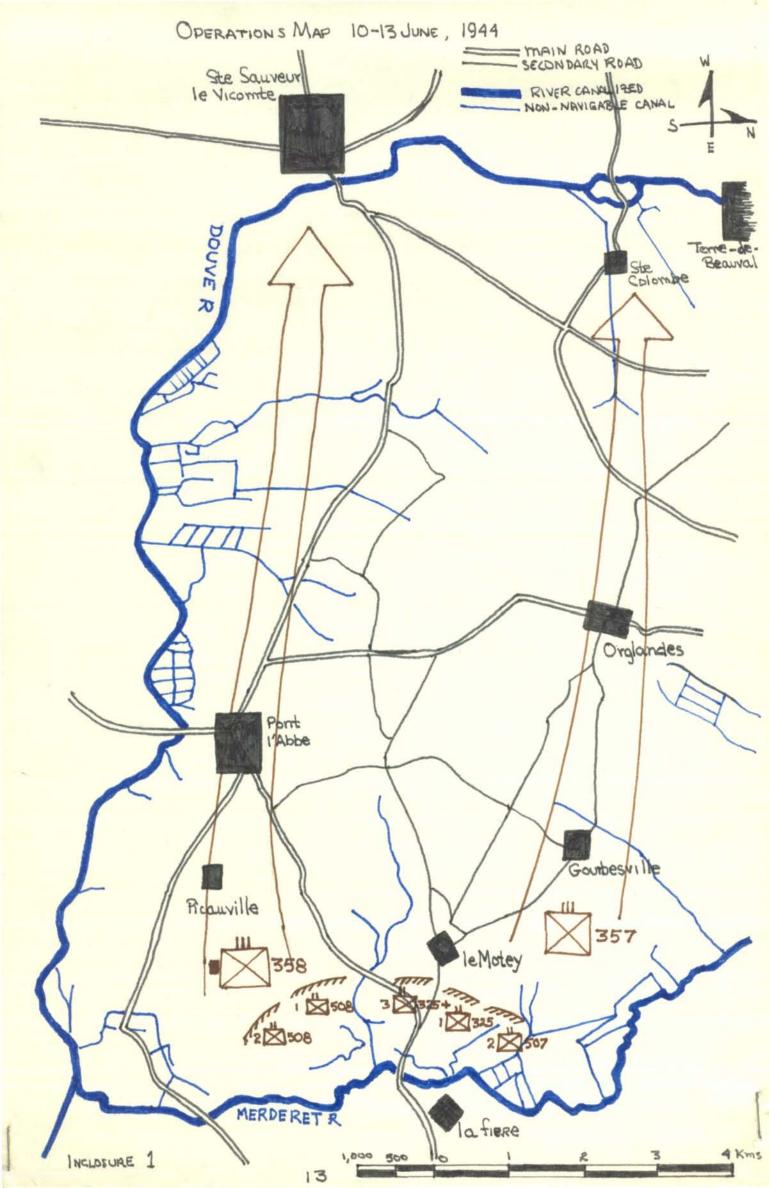
first taste of combat found it short of its assigned objective when the operation came to a halt. Green to battle, with modest gains the division did achieve a degree of success, but most important it provided the cohesion needed for future battles. The Mont Castre operation found the division again short of its objective. But in terms of what was accomplished against a determined enemy, there remains little doubt as to whether another division could have done as well. At St. Germain-sur-Seves the division failed miserably. Or should it be said that one battalion of the division, or the lack of one effective leader of that battalion caused it to fail? A detailed study of this operation would be required to provide the answer.

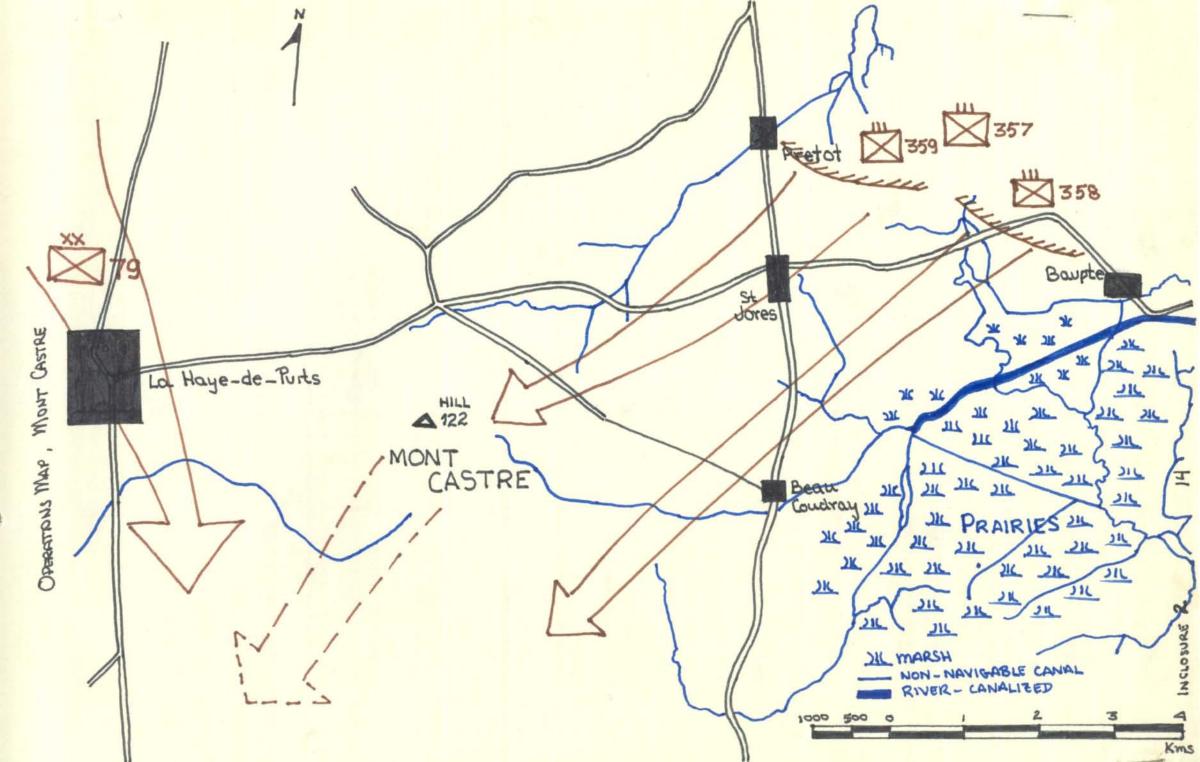
The 90th Division has been presented as observed by many. Through June and July, 1944, the division aged and matured. In presenting these views a deliberate effort was made not to analyze the leadership provided at division level. Though many untried replacements had been assigned to division to fill the ranks of those that had fallen in combat by the end of July, sufficient, well-trained men and leaders remained to keep this giant rolling. With the proper guidance from its top, success in combat could not be denied.

Whatever conclusions are made of the 90th Division's performance following D-day, or judgements passed on any person, unit, or activity, care must be taken to insure that all the facts and observations are made known. Then, and only then, can a just judgement be made on a personality.

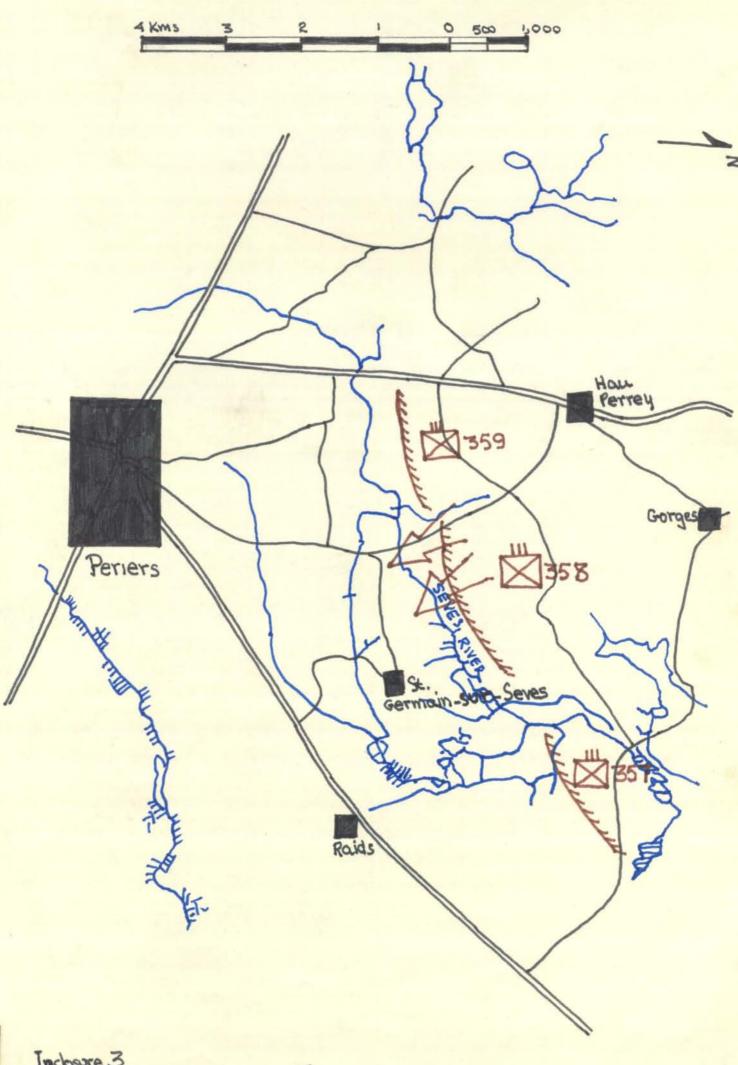
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- Inclosures: 1. Operations Map, 10-13 June, 1944.
 - 2. Operations Map, Mont Castre
 - 3. Operations Map, St. Germain-sur-Seves
 - 4.-8. as stated herein.





OPERATIONS MAP, ST. GERMAIN-SUR-SEVES



Summary of Interview with Maj. Gen. G. B. BARTH (Ret), Leavenworth, Kansas, 10 January 1966

Question: What was your assignment in the 90th Division in June and July, 1944?

Answer: On 16 June I assummed command of the 357th Infantry.

Question: Gen. Eisenhower has been quoted as writing "the division had not been brought up properly." Do you agree?

Answer: No, I don't think that the 90th Division was any worse or better trained for combat than any other division. When the division was first committed there was some floundering and lack of leadership at the lower levels. But this can be said to be true of any unit during its first engagement. When a squad leader would fail and not lead, invariably someone would take over. That is one great quality that the American soldier has always displayed. Prior to battle we select the people who are best qualified to lead. The true test comes in battle. Time and again, where the selected leader at the lower level failed, someone, junior officer or private would rally the forces and take charge. I recall that at one time a lieutenant took charge of a battalion and led the battalion although there was a captain senior to him who should have been in charge.

Question: Do you have any information on the training which the division received in England prior to commitment?

Answer: No, I feel that while the division was in England it should have been trained in hedgerow fighting. The same was true of all divisions. We knew that we would be fighting in hedgerows. There were plenty of hedgerows in England. Yet, higher headquarters did not require hedgerow fighting to be integrated into the training program. Question: When the division was first committed on 10 June 1944 to expand the UTAH beachhead it was stated that the division floundered

Inclosure 4

and gained little ground in three days. Yet the 82d Airborne had attempted to take the same ground two days earlier. Again, at Mont Castre a similar situation occurred. Only this time the division secured Hill 122, but with delay and high casualties. This operation was conducted in conjunction with the 79th Division who achieved the same results. Again, in the "island" operation we find the same situation when another division, the 83d Division, had been given a similar operation the previous day and had failed, and when committed to its mission the 90th Division likewise failed. In view of these similarities, why is it that the 90th Division was the only unit chastized to the degree that thought was given to breaking up the division and two division commanders were replaced? Answer: First of all, keep in mind that when the division was first committed it was committed to battle without the 359th Infantry Regiment. The 359th Infantry was attached to the 4th Division. People have lost sight of this or have given it no considerations.

I don't know what happened as I wasn't assigned to division at that time. I joined the division on the 16th of June. Keep in mind that this was the division's first taste of combat. In the first few days you are going to find a certain amount of subordinate leaders who recoil, but as I said before the true leaders will come forward and take over.

The Mont Castre operation is a different story. Certainly we sustained many casualties, but we accomplished our mission. Our objectives were above us and all our actions could easily be seen by the enemy. Our attacks were frontal attacks, but, generally speaking, because of the size of our lines at the time, there was a lack of maneuver room. To our front the enemy had as many as 50 machine guns, well emplaced. One regiment received over 1000 casualties during this operation and at the end fought with 100 men. This shows how fierce the fighting was.

I have no first-hand knowledge of the "island" operation. However,

I was told by a person who was there that he witnessed the battalion

commander surrender his men on the morning of the 23d of July.

Question: Do you think that the "island" mission assigned to the 90th

Division was necessary?

Answer: No, I do not. There was nothing to be gained. Two days following the "island" operation we started our attack for operation "COBRA" by-passing the "island" and as we by-passed the "island" the enemy was forced to withdraw as they were threatened to be cut off.

Question: Until the start of "COBRA" the missions assigned to the 90th Division all appear to have been frontal attacks into well defended positions. Do you think these were necessary?

Answer: Yes, at division level the attacks were frontal attacks. Where we could conduct envelopments at the lower levels, we did. Also, the small frontage which was established in Normandy allowed little room for maneuvering. The hedgerows, swamps, and rivers were ideal for defense.

Question: Due to the inability of US Forces to keep to the estimated time phasing during the initial portion of the campaign in France could the 90th Division have been used as a "whipping dog" by our senior commander?

Answer: No, I don't think that any of our commanders were that small. Initially we didn't keep up with the planned estimates for the operation in France, but we made up for it during the pursuit which followed the breakout. One thing that may have caused persons to look very closely at the 90th Division was that its division commander and two regimental commanders had been relieved following its third day in combat.

Question: With respect to the "island" operation, maximum artillery and air support were available. However, due to weather that morning the air support was called off and artillery fires were unobserved and could not be adjusted. No smoke was used. Attacking across open

terrain the assult faltered. Was the mission doomed to failure prior to its start?

Answer: Yes, smoke would have materially assisted. The best way to attack the island would have been from the flank and come around it to the rear.

Question: General Patton has written that if you haven't gone anywhere in the first four hours, you should look for another way to accomplish the mission. Does this apply to the "island" operation?

Answer: Yes, it does. As I said, because the best method for attacking the "island" or any other prepared defensive position is from the flank, get to the rear and clean up. In this case the objective wasn't taken, but from what I know of the operation, the foothold which was established on the 22d of July could have been retained if the proper leadership had been there. But I doubt that the objective could have been taken with the men on the island at the time.

Question: The "island" operation actually was a regimental operation.

Was any administrative action taken against anyone at regimental or

battalion level as a result of the failure?

Answer: Following the "island" operation charges were written up against the battalion commander who had been taken prisoner. These charges were lost during the war. I don't know what happened after that.

Question: Immediately after the "island" operation the division participated in the breakthrough and pursuit across France. With the hedgerow fighting behind the division, and the open plains of France to the front, could the division have been successful under General Landrum?

Answer: No, and I say this because I felt that he had no faith in us. He was depressed and gloomy. As a result, I lost confidence in him. Gen. McLain was different. He backed us 100%. I remember when he first visited the regiment, it did not take me long to realize that the division had a commander who would command its faith and trust.

The actions described in your RB on Leadership are correct except that when Gen. McLain took command of the division, he did not relieve 16 field grade officers. Actually, he did relieve 16 officers, but only two in the field grade ranks. I known of no battalion or regimental commanders who were relieved, nor any of the principal staff members of any headquarters.

Question: Do you recall if Gen. McLain gave the division the nickname of "Tough Hombres?"

Answer: No, I don't remember.

Summary of Telephonic Interview with MR. JIM CLARK, Lawrence, Kansas, 10 January 1966

Question: Mr. Clark, what was you assignment in the 90th Infantry Division from June through July, 1944?

Answer: I was the 358th Infantry Regiment liaison officer to 90th Division Headquarters.

Question: Would you comment on the training of the 90th Division prior to D-day in Europe.

Answer: We trained for two years. The 90th Division was a well trained unit. As you know, for a while we trained at the desert training camp in Arizona; earlier we had been on extensive maneuvers in Louisiana. When we arrived in England we conducted little training prior to the invasion.

Question: Can you describe the division's first action in France?

Answer: The division landed at UTAH beach in two increments. The

359th Infantry (on D-day) went ashore with the 4th Division to whom it

was attached. As I was a member of the 358th Infantry Advance Party,

I went ashore with the remainder of the 359th on the following day. The

boat carrying the division's advance party, the 359th Infantry Head
quarters and the 2d Battalion, 359th Infantry sank off the beach and

although no lives were lost, all equipment, with the exception of

individual equipment, was lost. It took about three weeks before the

lost equipment was replaced.

When the division was first committed we didn't do too well.

I recall that during our first action either Gen. Collins or Gen. Bradley came to our area and had a very heated conversation with the regimental commander. We were near Picauville at the time. Our unit had been straffed by our own air and hit by our own artillery. The conversation was about our troops being hit by our own forces. It was during this operation that Col. Thompson, the Regimental Commander, was wounded.

Actually, we really became a division during the assult on Mont Castre. The division did a great job, but we paid the price in casualties.

Question: Can you tell me more about the Mont Castre Operation?

Answer: I have been to France two times since the war. On both occasions I returned to the Mont Castre area and walked over Hill 122 with my son. The area has remained untouched. In fact, last summer we found two German helmets. The German bunkers are still there. As I looked from Mont Castre, I was amazed that we took the hill. From Mont Castre one can see all the way to the beach upon which we landed on D-day. The observation and fields of fire from Hill 122 are overwhelming.

Question: What did you think of the leadership at Division level?

Answer: Gen. Mac Kelvey took us into Europe and didn't last too long.

He was more of an artillery commander than a division commander. Gen.

Landrum didn't get a chance as he had the division for about a month.

Actually I felt that he was more of a staff officer than a leader.

The first real commander we had was General Van Fleet.

Question: What do you attribute to General McLain's success with the 90th Division?

Answer: At the time General McLain took command the difference in fighting was a difference between day and night. During the hedgerow fighting we were fighting a determined enemy in well prepared positions. When General McLain took over we went into the breakout and pursuit across France. I remember when we jumped off at the start of operation "COBRA" that we were surprised to meet little resistance. The saturation bombing by the air corps had cleared a tremendous path for us. We moved by truck and foot for kilometers at a time.

Question: What can you tell me of the "island" operation?

Answer: The objective area was wide open with no concealment of which to speak. Because of the creek and enemy fire we couldn't get anything

out, or help in to reinforce those on the far shore. Once a beachhead was established, the 2d Battalion couldn't advance without tanks. They dug in. The enemy artillery fire was so thick I could see it literally pick up our men and throw them out of their holes. About 4 o'clock the day of the attack one of our chaplains arranged a truce with the Germans and for three hours wounded and dead were evacuated. During the truce a P-51 straffed the island. The German's were well disciplined and didn't fire at the plane as it made two passes at the island. They realized that we hadn't arranged for the straffing. In fact, during the straffing the 2d Battalion Chaplain took cover in the German commander's shelter.

I didn't see the battalion when it first surrendered, but I did see the men being marched away with their hands above their heads.

Question: How did the Division come about it's nickname "Tough Hombres?"

Answer: I don't know for sure, but I recall that a division newspaper, titled "Tough Hombres" was published while we were in Texas. Also, I can remember that throughout our operations in June and July, the Germans would broadcast at night and refer to us as "Tough Hombres."

I'm inclined to think we had the nickname before we arrived in France.

Interview With MR. CLARK, 15 January 1966:

Question: As you know, the division didn't do too well initially. Yet, when the VII Corps attacked to the northwest through the 90th Division, they experienced less difficulty. To what can you attribute their success?

Answer: For one, we came up against a solid, well prepared front. When the VII Corps attacked the enemy which confronted them, the enemy was split from the main body of the German Army. In essence, they were pulling back toward Cherbourg. The bulk of the resistance still remainded to the south.

Question: Is there anything else which you would like to add about the division's first operation? It has been stated that the 358th Regiment advanced only a few hundred yards and then dug in.

Answer: That's correct; we didn't advance very far, but I don't recall that we dug in. The only digging which I can recall is that used for the regimental CP. Enemy fire and artillery kept us from advancing.

Comment by Author: The remainder of this meeting reaffirmed what was discussed on 10 January 1966.

Summary of Interview with MR. NEAL RODRIGUEZ, Leavenworth, Kansas, 10 January 1966.

Question: What was your assignment in the 90th Division?

Answer: I was a switchboard operator in Headquarters, 357th Infantry Regiment.

Question: Can you describe the training of the regiment as you experienced it?

Answer: I joined the 357th Infantry in June, 1942, after it had been activated. I had just finished my basic training in Camp Walters. There was a great difference in the quality of training that I received at Camp Walters and that experienced while in the 357th. By far, the 357th training was much superior. It seemed like all we did was train day and night in the 357th Infantry, many long forced marches. The troops were well conditioned.

Question: During the first two months of the invasion, what was the status of morale in your unit as you saw it?

Answer: On the 6th of June morale was low. We were scared. On the 7th morale continued to be low, and our leader had trouble getting us out of our foxholes. But, by the 8th of June, we started to operate together. I think that most people exposed to combat for the first time must have acted the same as we did. On the 10th of June we were in action and morale was good. One thing that accounted for the good morale was that our leaders were out in front with the troops. This may be one of the reasons why we lost so many leaders.

After the first few days, I know that my morale stayed high, except for one occasion. Sometime in July I monitored a telephone conversation between the regimental commander and one of the battalion commanders. The battalion commander was crying because he had been cut off from his battalion and could not contact them. He gave me the impression that we were all going to be cut off

by the Germans. I was scared. The regimental commander told him to calm down and go out to find his unit. This was the last time I was scared.

Question: Did you at any time feel that the division was performing poorly or that thought was given toward possibly breaking up the division as a unit?

Answer: No, as a switchboard operator I knew what telephone calls were important and I always monitored those calls. I never monitored a call which indicated that we had failed. We had our tough times, but we never failed.

Comment by author: It was clearly indicated that Rodriguez was surprised and startled that the division's performance during its first six weeks of combat was rated as being doubtful.

Summary of Interview with COLONEL JOSEPH H. RUSTEMEYER (Ret), Leavenworth, Kansas, 10 January 1966

Question: What was your position in the 90th Division?

Answer: At the time of the 90th Division reactivation in March, 1942,

I was the Commanding Officer of the 358th Infantry Regiment. I

remained with the 358th Infantry until the Spring of 1943. I found

it odd that I would train this regiment for combat, while knowing

that I would never go overseas with it. I say this because at the

time I took command of the 358th Infantry, I was 51 years old, and it

was the Army's policy that I would not deploy with the regiment because

of my age.

<u>Question:</u> One reference which relates to the state of training of the 358th Regiment prior to its rotation overseas says that it lacked qualified leaders at the lower levels of command. Did your regiment experience this difficulty?

Answer: When the regiment was activated we received cadre from the 20th Infantry. The majority of men assigned to the 358th Regiment were draftees. I had good NCOs, but with the Army's need for officers, many of my best NCOs left for OCS. To fill vacant NCO positions it was necessary to develop NCOs from men of the lower ranks. As they developed, then they too would go to OCS. So, you see, it took a long time to shakedown the regiment. Regardless, our early training went off very well. In particular, I feel that the small unit training was well done. Of all the Army's newly activated divisions, the 90th was one of the few which had the opportunity to conduct two-sided division maneuvers in Louisiana. By then, we were experiencing stability in the positions of our squad leaders. I feel that all newly activated divisions experienced the same personnel turnover situation.

Question: Another reference pertaining to training of the division

states that the 90th Division Artillery experienced a shortage of training ammunition. Did this apply to your regiment as well?

Answer: No, we had ample ammunition, and experienced no shortage.

In fact, I can say that we got as much as we could use.

Question: What was the status of morale within the regiment?

Answer: I feel that it was always high. One thing that helped was that I had an exceptionally good special service officer. He organized a regimental band, complete with drum majorette, and a regimental orchestra. Esprit was good.

Question: Can you think of anything which may have detracted from the 90th Division's readiness?

Answer: I have already told you that I could not deploy overseas with them because of my age. Another shortcoming may have been that the division commander did not deploy with the division. I recall a loss of continuity in certain areas during my year with the 358th Infantry. I had 4 executive officers. This may have created some confusion through lack of continuity.

Question: Is there anything else pertaining to training that you can add?

Answer: Yes, as I have told you I left the 90th Division in 1943, prior to the time it went overseas. In 1954 I attended a 358th Regiment Convention. I was pleased to find that so many men still recognized me. As I came into the convention room one man yelled, "Here's the man that saved our lives." Since then, I have kept in contact with many men from the 358th Infantry. This last Christmas I received a card from the former regimental S2. Keep in mind that I had not heard from him since the war. In his letter he stated:

"Over the past several years I have visited many of your 358th Infantry Officers and the respect we have for you has grown with the years.

"You made us do things properly and would not stand for any sloppy, unorganized work."

"I am sure all of us are better off in civilian life because of the wonderful lessons you taught us."

Question: Have you received any information from former members of the 358th Regiment about the 2d Battalion's performance during the "Island" Operation, 22-23 July 1944?

Answer: The regimental S4, who had been my adjutant during the training of the regiment wrote to me and stated that the battalion commander had surrendered his force in that particular operation. Charges were preferred against the battalion commander. After the war that particular battalion commander visited me. He was a student at Fors Leavenworth at the time. He said that he had been cleared by a board of inquiry of all charges.

Annexes:

- A. Letter from Beakle, dated 25 January 1945
 B. Letter from Paul P. Bimms, dated 18 February 1945
- Letter from William F. Falvey, dated 2 September 1944
- Letter from Blair, dated 3 September 1944
- Christmas card, 1944, from Colonel Chris Clark, undated
- 5. Letter from Mrs. Clarine Tiffany, dated 17 September 1944
- 6. Letter from Knarf, dated 4 September 1944
- 8. Letter from William Falvey, dated 3 October, 1944

January 25, 1945 dea sin for a long, long lime I have entereded to write to you, but a levible confounders of reasons, including lack of knowledge of your address, and lack of a lot of other thing, including time, frank failed & do so. I want to thank you for the sound, solid training you gave me at Barkeley. I have managed to pay blendering along, and what I have learned from you plus a hell of a lot of good luck and some extremely Coroble Company Commanders have managed to keep out of the rie. I saw your last letter to Falony. Not more went news of our old payed out of that letter cuens from all other sources term bined. There are now only three of the original lade left - Juffrey, Michols, and myself. Still a bew of the first group of officers from Roberts around, but even they are getting this now

Laxundary

The Appendix day weally in revise of fail execution this war, and the 338 th is the on talant ting regunent of the choiseon you with the gent of road of your henderale when the find scown are addedup. Evergone of us who remain from the old requient are convinced that you got us of on the right fool. If only every division in the U. S. army had taken as many presoners and filled as many break as we have this was would you may unaber what a line to confuny had in getting going. I were circul here, that Company developed into the best congrany of the division. They called themselves the K Kompany K rout Killers, and were ofraid of nothing that walked or crawled on this earth. Time often line I we seen them charge should down the wolly of helt and sport in the devels age as they went in. The marvedous yout of the plan refleman in the front lives causes me & wonder and manual. Dine you left, I have managed another werease in Duy family. It seems that I in Mying to out do Eddee Canter, because the last one was also a girl. That makes there

I then some forward with great hopes to be und who classed to the going lady some line this year.

Please give best regards of Mrs. Backer and my self to Mrs. Prastenegar.

Successed

Successed

Beather

LETTER FROM BEALKE, DATED 25 JANUARY 1945



Jahn, T. H. Feb 18, 1945

Dear bal Kustemeyer.

Tues you might happen to remember the I'm another of the fratz you educated at Barkley Tiffang I of were in the frist 10 officer that were sent to the regiment from 0.6.8.

I had planned to write sooner, but was ignorant of your location until a short time before leaving the states.

built you last year & spake of it as ferry very enjoyable. Kinda felt sarry for Vick when he was discharged. He had spoken to Liff & I sewal time about his hoper to transfer his commission to RA. I make a carrier of the military. He was stayin, with mile strong at the time he received directarge & mich said it sort of bothered him a bit.

I don't get a lat of new from the regiment. Hear from Baldwin putty aften. Head his dainy O.K.



Had a letter from Life today teller, me about his new boy. He seem to be daing O.K. two boys in a now. When home last I saw the letter you wrote my Father in answer to

you wrote my Father in answer to the one he was concerning am Begle. gathering. He was pleased that you found time to answer.

Noticid a shot of Gen. Sultan in the heur rul a few days ago Gooded like he might have heired then Stilmelle campaign hat.

Slaw heard several summer but am wondering to what extent leads. Stauffer of thompson were wounded. I met a couple of naval affective recently who were write a brack party at normandy. They had nothing but praise to affer from their observations of the 90 th. In sum you have heard this before, but his say, again, that the 358 the can paint to their first 6.0. for a large percentage of their successer. I can say for myself that any resemblance of myself to any thing military was angin-



Alid by your example.

I am pully sull pleaned with my present assignment. Weis flying c-47 with the troop barrier bommand. Passibly some troop barrier planer have shoutled you about on your present duties at any rate you ask probably very familian with their aperations.

Noticed some time ago that them. I will some the field paper that he was among a party with Sen before showing some his four manuvers.

Dencinely hope that this shall find your your family engaging the way hearing from your family engaging the warms of the your all. Waveled engage that is shown to you when it is

someney

Paul PSemme 0456394 Paul Demme

4 T. C. Dyla APO 964 96 PM

Trancies Calif



France 2 Sept 44

Dear boloms:

Hope to be able to charge the above oddress to germany before long.

The outfit that you trained has done a fine job in France. I am our you are very proved of it. The men and offices of your regiment had excellent training before they entered combat and what is more they had the right spirit. Almost without exception they went forward without following even wrown very heavy fine during the corly beached days.

In our first fighting the regiment pushed lowered in soit of Jerman counter attacks of

In our first fighting the regiment puched forward in spite of German counter attacks. It was a case of "have to" and by golly we did it. Sive then we have had they real tough battles and many small scraps. The tough battle lasted about a week each and it was a day and night proporition, Seems like the

germano don't put up the manuner flags at night.



I remember om night Ston Turner called 16 Q and said some German Touks were forming in front of & lompony. Well Ston adjust fartilly fire on them and really dispersed them. Wow what a scory about 2AM, Church Wagner did outstarding work with "G"Co. His outfit alway led the attack of the sword Bealhis in the stand out of the whole show a for as of am concerned. He has Two Silver Stars, a purple heart, is in for DSC and his unit is up for 9 puredential citation. I know the facts of the lare and that Battalion really discuss the etation. During the above action Bealkies CP group stopped two attacks by Germon para troups. It ever got to where Bealkie was shooting

This pistul and throwing hard grenades, Boy he is tough, The old officers coul him another Rustameyer. I very man in his Battation admires him. Really I could pravile his work too much,



UNITED STATES ARMY

Baldwin did a fine job with the second. He is now in the Barpeter of Temple, Texas. But Schultz they took own the second Bost and he is a real leader. We have a new co for the first by the name of Tyelly are be is a good one two. lat Clarke has had the regiment for some time now and is doing well too. He has the silver stor, a brongs stor, a people blook and has really been on the ball. I give I shouldn't be talking to you that way about my regimental CO but I'll stick my neck out any way. The Diwinion Commander Kao complimentel las clades on his running of the regiment on several occasions and I will truttifully Day that some outstarting achievements have been ablained by belowed Clocke with this Regiment. I must tedyou two of Bealhies Highlights. on Bazuka men in K lompony knocked out 4 tanks in 10 minutel - Her getting the DSC for that action. The other is really Junny now. A 3d By Column was moning out one night and Jaffray bed a tiger tank right into the column. He thought it owns one of ours. The 3d Batt knocked that tank out too



as I get the story when Joffrey found out that the Tack was German there was some dispersion by all untill they knocked out the tank.

Stotler-Burns - Coghill - Knof - Marsh - La Large well why mention them del just say that alf the officers that you trained did outstanding jobs. We all speak af you aften. I remember many of your quotations.

Nitch your wagon to a stor"

"Bed all of the Words" Don't give an centur report"

"The BAR man is the last man left in each agood"

"Toilet Paper is important"
"Too much Burching" = Lamous last words over here.

Well Colonel I have already said for too much but of thought you would like a letter of this kind. When you left the regiment in Lousiana the second Battalion was in Devision very. I was leasion at Division KQ and I said good by to you there. At that time I told you that no one could how taught me as much army in one years time as you did. That still goes and I appreciate it. Say "Kelle" to Mrs Rustomeyer for my please.

You my please.

THOSE CHILDREN - William & Falvey LETTER FROM WILLIAM F. FALVEY , DATED 2 SEPTEMBER 1944

3 Sept. 44. Dear Cal. Kustemeyer! Received your welcome letter today upon my return from a trip to see mike Knowf and g. V. Thompson. Found mike getting along very nicely although he shows signs of having better hurt worse than he will admit I will be Framouth on two before he is out depending upon I how long it takes the muscles in his left Supper beg to return to normal beto around From Some with a crutch & care and should be able to drop the crutch in a rock. Donny should be near you or at atlanta by the time you get the or very shortly thereafter. He is getting along ricely but has quite a little time to spend in a hospital yet. Buldwin ion Mc Closhy General in Jeyas. Seeger Moore & Spagle were captured over a month ago so their people should know it by now. J. Ochles. + Kalph dastage, both heajors, have been transferr to higher handquarter - jobs I don't know Caldworth in ExO, IstBn - Co Lytte whom I don't know - notever his rank. My Seluly hasthe

2nd Br & I Skrif herow who his Ex. ps. Blacke is still going lat last report which is a little old now-about 2 weeks do is all this) with Spivey as his Ex. Marris Durner, Jackson, Don Brown, Speler, Underwood, Bellew Spelee and probably others I have not heart of are fetting along nicely in hospitale and should be back with the west before too long Eyfest you heard of Wagners, Marshis, Superwich, Waterbury, + Asenbergs deaths - all long enough ago that the families have been notified for I reid rectice of several through alice. also know that Mrs. Sheely & Mero Darrett have been notified connection with your leaving good know that is false modest for there was so comparison and resulte obtained. However even at that his same was entirely enjustified from that I can hear which is sufforted by the fact he has been reasonaged is now on the velasificates board without action on this case. Believe some wanted his job - name of from then 9 of 5. Effect you have heard that Welliam is book in the US & with Terrell from what

Jonny had heard as a Lotal. Landrew is also there and we heard he was now a Col. for my be the other me relieved was I a. m=Kelvie, Bb - still hold rank with a job in the 505 near where lave but have but seen him but once. Last reading thris was communding the suich for about the Sixth or seventhe time since I day, Barth forwardy c/s of the 9th Dies had the 7th and Bacon the 9th. Very few changes in IA command except in the Leghest once - Costain was killed and leach river is CO-others Ot including Device - about all thewart I was hit in the CP after returning from the front lines - one Bu Justed back a little and not had three mortor barrages - got me with the regt to last shell of the last are Joney got his the next morning up behind one of the platown that was stuck - machine generalous jught I believe. Wike got his much later - over a shorth up behind Seger about the true the was taken - within munits of think The would not have been so bad if he show not been so far away and occross water from the

aid staten. The staff now in Stethen S-1, May. Falvey . S. ? gither Wallace or Michaels 5-3 and W. Olson 3-4. Wallace was a replacement - 5-3 of a disbourded glider regiment and Wiels has returned so we do not know here who is 5-3. Bill Shipe is the assistant 5-3 and Char Barnett personnel. Jacks has Service & and Chisholm. is the MTO now Hord know too much about the Bu staffe but the 5-15 are That Jackson, 1st and Jaffrag, 3 nd. Mobby of 2nd has been transferred and a reflacement Capt has the job - don't know his name) Aughtrey - 5-3,1st, Rudes 3 rd; Stotter, Beville & Burns 5-3, Martin 1st 5-4, Une 3rd and Henderson in Chisholin's got, The information is all old enough that it should not be cut out - over two or threweels Hope you golf is not getting so bad that I could beat you Have not played sind lastly. in abilial am going to they togethe play at least once here. Aust guit row o write to alice Hola rice letter from Mark Swith dated any & and one from Jeffries 17 ang the is in Kentucky on the farm. My betreyards to you and the family of enjoyed you letter very much & leke Hohear from you. Sincerly Blair.

LETTER FROM BLAIR, DATED 3 SEPTEMBER 1944

Mar or Muo war... To Colonel Kustemeyer -The man who put the iron in the 358th, where it is now paying off as the best regiment in , by for , the fest division in you Rusty sear Sincerely FRAGIMUS



CHRISTMAS CARD, 1944, FROM COLONEL CHRIS CLARK, UNDATED

September 17, 1944 It. Worth, Texas

Dear Col. + Mrs. Rustemeyer,

Bob enjoyed his first trip to M.Z. so much that I just feel like sig. ing Thanks "too. You certainly made him happy-arranging for the tickets and entertaining all the boys in your home. I don't see how anyone could have seen more in the time they had than those kids did! I hope we will have an offer unity to repay your kindness someday.

Col. Rustemeyer, since you are way off in New York and can't shush me and since down deep every fellow appreciates

knowing he is well thought of by his fellowmen Id like to tell you a few little things you may be interested in: Gesterday we drave down to Temple, Jeyas to Mc Clockey Hospital to see Marion Baldwin and Carl Spelce. Well after a few minutes greeting, small talk etc- Gladys, Jewel & X found that the fellows were no longer aware of us-they were deep in a discussion of the old 358% Each one hoasted of something special the old regimental soldiering - the parties the spirit & friendships of the regiment and the first thing you gathered

was the fact that a fellow they call, (among themselves!) Rusty - had built up the finest regiment in the whole army! Course this fellow Tusty knew how to step on toes - but then they all admitted that toes sometime get in the way. Each one could recall stories of Rusty" and his influence - and fore long me all felt froud and warm thinking of what one man had meant to his men & their families (cause we families are influenced too and when Bob played "Cuddle Up a Little Closer" & Twhen Town

a Long Long Way From Lome" it seemed as if the refarations in the regiment had never taken place at all. I hope it will make you feel frond knowing that your influence affects all those men now in the fight in France & Germany. The fellows regard for you impressed me so that I Just felt like saying it out loud so youd know too. Amerrely, Clarine Seffang

LETTER FROM MRS CLARINE TIFFANY, DATED 17 SEPTEMBER 1944

LETTER FROM MRS. CLARINE TIFFANY, DATED 17 SEPTEMBER 1944

AMERICAN RED CROSS

4 Sept 44. England

blear Colonel:

I'm sorry that I done it subtle enough to get my meanings across to your in the last lotter. I'll do better this time.

The BG who did not get promoted: McKelvie.

The Co's were all happy to have a new CG;

especially Jammy. He never did get along without mick.

Since the above change we have anothers, but CG + aset. It's now. M's Claim of Weaver. Claims (Claims) is our CO, and detter there this office (Claims) is our CO, and detter there the office with Both, I thought. Eaglest in the office of hear by grapewine. The setup (2) more is a Lytle with Spring ever, Schultz of More is a Lytle with Spring ever, Schultz of CO, Bealhe and Caldecatt. Learns in new Land, your Starfake ald sport. Stackla is all, with Delem mine, facks in Serv as CO with Charles and with the military and naval suborties as a medium in his John. Passendly I "To furnish volunteer aid to the sick and wounded of armies......" and "To act in matters of voluntary relief and to accord with the military and naval authorities as a medium of communication between the people of the United States of America

think Jacks should have Rept his Jobs & gents in Cliss as Co, but -. La Farge + Les Dessen have you to a higher Heyres, where are for what I don't. Brown.

That about cleans one an information. that may be included in a letter.

Storffer was over this week end to

see me. I centarily appearanted the chance
to visit with him. We is getting along
wery well now, and the more econ wint too
badly scared. I know that you have his
address, has reached you in his letter by

now. We was expecting a letter from you

Suger was captured the day I was hit; about 6 weeks ago. I'm sawny to have been knocked out, just a couple of days before the breakthrough, and have to miss the enjoyable part of the France fight, after butting our heads with so little progress for 6 weeks, but I also feel very fortunate. Not to have been too badly hit. I was

AMERICAN RED CROSS

suckey, couple of small arms bullets in my left upper theigh, one crossing the front of my stomach, doing very lettle damage. My only trouble now is rather heavy drawings from the hip, but Doc is going into it tomorrow and try and find the cause and eliminate it. The recovery should be quite rapid. I have had excellent medical care, from the front through to my present location. Spent 15 days in an Tield Hazz. in France, and those men are saving the lines. Cleaning Compenies are really fust ercase, Callecting Cos! are autstanding, as are mir own hedies. Undrewas going strong when I left. my tranble was the lesual are, on the front lines and too careless. after being short at so many times and never a scratce, I guess I thought I was invilne and other mount they're para shate in the whole

Dur righerson are far superior shots, and letters equipped with annie.

Have you booken your course record yet? It does sound like your have been able to get in enough galf to keep immeelf in tops condition. This Rusteneyer is keeping finite active, but his sure that Jeanne and have swimming with minuse that. my best to have of them.

Calonel, your don't know how much you working.

Calonel, your don't know how much ga had you had in our smooth working. Ed's and Staff showing it especially. The pounding your gave us was not wasted,

I can assent your.

wagner and march joined Sheely. They were the last ones of the original groups in their c.o. jobs, the letter ones. was a little rough. Just about broke Bealke up for awhile. He was long outstanding work.

4207 U.S. army Hosp. Plant Sincerely, APO 69 c/o PO NY NY LETTER FROM KNARF , DATED 4 SEPTEMBER 1944

Dear Calones:

Reciewed your terr letters and was very happy to hear from you. I regret very much that I can not help bout the photographer who took the picture of boloms Sheeker. They are only they left in the regiment who went to Benning as the Original, Col Clarke, Col Beallis and Major Nicholo. I asked all of them of they knew any thing about the pictury and they said that they did not. Cal Clarks asked to he remembered to you. He says he would like to write to you but that he has been awful bury. He is expecting his Fagles in a Day or so and he really discount them because he has had the autit for almost all of its coments. Cal Bealkis in a Tough letty fighter. I le has a species medal culled "Knowt Killer". In order to get one a soldier has them and they even note the silver ston clown they. My tallen is still operations. He is very steady worker and the a good head on him. It & Erickson is still around Keodquoiters and he is really a harry man. We was him as deaftemen, clack or most ony thing. Some of the forman to quipment we stone, 2 typewrites, 2 mineography muchins, Reams of page and almost any thing else you can think of. I face bed not have 5 xten german trucks in Ha lo we could nit more the outsets.

Parrich, lorns, Crotty and Benedick reported book for Duty today. They are AWOL Som the replacement Company but I gues that they will get by with We were joking about the time you lost your gold Crown aut near below buck. You know what we meety to first that was a mine detector. Saw Major Les Oleon today on the road Ne is working for a high headquarters and is really in the know so of now have to water out and not talk in my sleep. He likes his new job swell but almost evid when he left the Regiment. We all how very much confidence in our eq. He has hoof much combat experience on all fronts and really is fine. We were lucky one day. The block out text get so many hales in it that we had to turn it in for a new one. I guesone of the E14 was in it but he distract get Burt. Cet France has mode up our 1944 Christines land and it is very clewis He helps in the 2-3 section during bury times. Well beloved I'll have to blow toppes on this one but I want to say once again that all of as who were here when the outfit was yours appricate what you to us. You were the only one who benew what combat would be like. We now know that it is rough and is no childs play.

Sincerely yours.

Summary of Telephonic Interview with MR. JENKIN WELLS SKAGGS, Dearborn Mo., 11 January 1966

Question: What was your position in the 90th Division?

Answer: When we hit Normandy I was a private. By the end of the war I was 1st Sergeant of Co. G, 357th Infantry.

Question: What did you think of the training which the regiment conducted in the states? Do you think that you were adequately trained for combat?

Answer: We had good training and we were well prepared for combat.

I know of no time when the regiment didn't do a good job. By the end of the war about 25% of the men in my company had been with the company since the invasion.

Question: What training was conducted in England prior to the invasion?

Answer: We conducted rifle training, forced marches and the usual training.

Question: Was hedgerow fighting conducted in England?

Answer: Yes, we conducted training in hedgerow fighting.

Comment by the Author: As indicated, by the above, Mr. Skaggs was not responsive to questions and had little to offer.